Arlington National Cemetery Entry Corridor Area Improvements Consulting Party Meeting Transcript 17 October 2025

Virtual Meeting Hosted on Microsoft Teams

AGENCY ATTENDEES: U.S. Army

ACENOT ATTEMPLES. C.C.		
Army National Military	Caitlin Smith	Cultural Resources
Cemeteries (ANMC)		Program Manager
	Margaret Arlotto	Cultural Resources
		Program Intern
	Christian Dvorak	Project Manager
	Jenifer Van Vleck	Public Affairs Specialist
		(Contractor)
	Michael Horace	Chief of Design &
		Construction
U.S. Army Corps of	Eva Falls	Cultural Resources
Engineers (USACE), Baltimore District		Program Manager
	Marisa Wetmore	Section Chief, Installation
		Support Branch
U.S. Army Corps of	David Poole, Jr.	Design Manager, COR
Engineers (USACE),	Matthew Karlinchak	Branch Chief, ANC Program
Norfolk District		

FEDERAL CONSULTING PARTIES

Washington Headquarters Services (WHS)	Sarah Koeppel	Sr Environmental Planning and Cultural Resources Specialist
	Cameron DeLancey	Pentagon Reservation Master Planner / Deputy Federal Preservation Officer (DFPO)

STATE HISTORIC PRESERVATION OFFICE CONSULTING PARTIES

District of Columbia's	Anne Brockett	Project Review Architectural
Historic Preservation Office		Historian
Virginia Department of	Adrienne Birge-Wilson	Project Review Architectural
Historic Resources		Historian

OTHER CONSULTING PARTIES AND ATTENDEES

Arlington County Government	Mical Durak	Principal Planner, Arlington County Historic Preservation Program (HPP)
	Lorin Farris	Program Supervisor, Arlington County Historic Preservation Program (HPP)
	Valerie Mosley	Transportation Planning Capital Projects Management, Department of Transportation (DOT)
	Mark Dennis	Acting Capital Program Manager, Department of Environmental Services (DES)
Transportation Resources for Arlington County (TRAC) / Shared Mobility Arlington	Thomas Hillman	Principal Planner

Virginia Department of Transportation (VDOT)	Robert Burton	Land Use Transformation and Permitting
	Marc Cioffi	Land Use Transformation and Permitting
	Anissa Brown	District Assistant Environmental Manager, Northern Virginia District's Environmental Program
	Isabella Rae Davis	Architectural Historian

SLIDE 1

Eva Falls (Cultural Resources Program Manager, USACE, Baltimore District):

[7:02] Good morning, everyone. The meeting will begin promptly at 10:00 AM. Thank you for joining us today. If you would like, you can enter your name and your organization into the chat. And please note that today's meeting is being recorded. We're going to give it a few more minutes to see if anyone else is able to join. Thank you.

SLIDE 2

Eva Falls (USACE):

[9:29] OK, we may have some others hop on, but we'll go ahead and get started. Good morning and thank you for attending this consulting parties meeting for the Entry Corridor Area Improvements project at Arlington National Cemetery. Before we begin, I wanted to cover a few administrative items. The slideshow that I'm sharing shows how attendees can set up closed captioning in Teams, if that is something you need. To turn on closed captioning you can click on the "Show live captions" button as shown on this screen, you can find this at the top under "More" and then "Language and speech." As presenter speaks words will start to scroll across the bottom of your screen. You can also turn this function off by clicking "Hide captions" button in the same area.

SLIDE 3

Eva Falls (USACE):

[10:28] Some ground rules for the meeting today. During the discussion portion of today's meeting, participants can raise their hand in Teams to provide comments or questions. All attendees should keep their microphones and cameras off until they are called on to speak. Once called, you'll have the ability to unmute your microphone and turn your camera on. Question/comments may also be typed into the chat, and I will read them out loud for the group, and then once we have gone through all the commenters with raised hands one time through, and I have read the comments in the chat, I'll then call on anyone who may have called in on the phone. If we have to go into phone numbers to come off mute, there.

If you should have any issues hearing or seeing the presentation, please enter things into the chat. We will try to monitor and do our best to address technical issues. We understand things happen with Teams, always something new.

And we thank you and appreciate your assistance and patience for going over these administrative items and now I'm going to hand the meeting over to Ms. Caitlin Smith, who will be leading today's consulting parties meeting. Caitlin handing it over to you.

SLIDE 4

Caitlin Smith (Cultural Resources Program Manager, Army National Military Cemeteries (ANMC)):

[11:47] Good morning. I am Caitlin Smith and I'm the agency's Cultural Resources Program Manager, and the compliance lead for the project's National Historic Preservation Act, Section 106 compliance efforts. Assisting me today, you've already met, as our meeting moderator is Ms. Eva Falls from the Army Corps of Engineers.

We'll start today's meeting with introductions, a review of the role of consulting parties and expectations for your participation, provide an overview of the project and the Section 106 process to date, discuss the proposed development of a programmatic agreement to resolve potential effects to historic properties, open the floor for questions and comments, and then conclude with our next steps.

And now I'll turn it back over to Eva to conduct the roll call and introductions.

SLIDE 5

Eva Falls (USACE):

[12:41] So in the next three slides, I have a list of all the consulting parties and organizations that were invited to participate a s part of this undertaking. We have been trying to make notes of the attendees who have logged in today. So, I'm going to call out those organizations that are present. As I call your organization, please unmute and introduce yourself. So, starting out, Washington Headquarters Services.

Cameron DeLancey (Pentagon Reservation Master Planner/Washington Headquarters Services DFPO):

[13:10] Cameron DeLancey, Master Planner, Pentagon Reservation.

Sarah Koeppel (Sr Environmental Planning and Cultural Resources Specialist, Washington Headquarters Services)

[13:15] Hi Sarah Koeppel. Contract support for Cameron and Washington Headquarter Services.

Eva Falls (USACE):

[13:23] The Virginia Department of Historic Resources/The Virginia SHPO.

Adrienne Birge-Wilson (Virginia Department of Historic Resources, Project Review Architectural Historian):

[13:29] Hi, Adrienne Birge-Wilson is here. Jenny, the lead is not able to attend, so it will just be me.

SLIDE 6

Eva Falls (USACE):

[13:37] Thank you. From the Arlington County government.

Lorin Farris (Program Supervisor, Arlington County Historic Preservation Program (HPP)):

[13:43] Good morning. This is Lorin Farris. I'm the Historic Preservation Program Supervisor for Arlington County government.

Mical Durak (Principal Planner, Arlington County HPP):

[13:52] Morning, this is Mical Durak. I'm the Historic Preservation Principal Planner for the HPP program with Arlington County.

Mark Dennis (Acting Capital Program Manager, Arlington County, Department of Environmental Services (DES)):

[14:04] Mark Dennis, acting Capital Program Manager with Department of Environmental Services.

Valerie Mosley (Transportation Planning Capital Projects Management, Arlington County, Department of Transportation (DOT)):

[14:11] Valerie Moseley, Transportation Planning Capital Projects Management, Arlington County DOT.

Tom Hillman (Principal Planner, Transportation Resources for Arlington County (TRAC)):

[14:20] And Tom Hillman, Transportation Resources for Arlington County. I'm a Principal Planner.

Eva Falls (USACE):

[14:30] Alright. Virginia Department of Transportation.

Robbie Burton & Marc Cioffi (Land Use Transformation and Permitting, Virginia Department of Transportation (VDOT)):

[14:36] Mark Cioffi and Robbie Burton with Land Use Transformation and Permitting.

Anissa Brown (District Assistant Environmental Manager, Northern Virginia District's Environmental Program, VDOT):

[14:45] Anissa Brown, NOVA [Northern Virginia] Environmental.

Eva Falls (USACE):

[14:56] Shared Mobility Arlington.

Tom Hillman (TRAC):

[15:01] I am representing Arlington County's Shared Mobility. Thanks.

Eva Falls (USACE):

[15:07] Thank you. And is there anyone else, any other organizations I may have missed? OK, I think that was everyone. Thank you so much. I'll turn it back over to Caitlin.

SLIDE 7

Caitlin Smith (ANMC):

[15:44] Army National Military Cemeteries, which you will hear me refer to as ANMC throughout this presentation, appreciates everyone taking time today to join us for this consulting party meeting. This meeting provides an opportunity for the agency to consult directly with those individuals and organizations that have a stake in the process and the outcome of the proposed Entry Corridor Area Improvements Project. We are soliciting thoughts, ideas, and suggestions to properly analyze and move through each step of the Section 106 process. The goal for today's meeting is to obtain comments regarding the agency's development of a Programmatic Agreement for this undertaking.

For those new to the consultation process, please note that consulting parties have particular rights. These include:

- Sharing their views
- Receiving and reviewing pertinent information and documentation to support consultation
- Offering ideas
- And considering possible solutions together with ANMC and other consulting parties.

The agency will take this feedback into consideration when evaluating and designing the proposed project but note that the agency is not obligated to carry out the preferences and recommendations of invited consulting parties.

SLIDE 8

Caitlin Smith (ANMC):

[17:01] In the last consulting party meeting on May first, the agency provided a brief history of the cemetery, an overview of the design, evolution, and character defining features of the Memorial Avenue corridor, the Arlington National Cemetery Historic District, and the

Arlington Memorial Bridge. This presentation, slides, transcript, and video are available for viewing on the cemetery's "Public Notices" webpage.

The proposed Entry Corridor Redevelopment project scope and concept design have not been developed further since the conclusion of the feasibility study and what was presented at the last consulting party on May first.

As a reminder, the "Entry Corridor Area" is in the northeast portion of the cemetery and serves as the primary visitor and ceremonial entrance to the cemetery. It includes significant facilities such as the Welcome Center, Public Parking Garage, Administration Building, Military Women's Memorial, and various support areas. Covering approximately 35 acres, this area is pivotal for managing the high volume of visitors and ceremonial activities. The proposed improvements would address various operational challenges and enhance the experience for visitors, funeral attendees, and staff.

A feasibility study for the proposed undertaking was completed in the summer of 2024, but formal design has not yet started. As the project is currently in the concept design phase, the images shown in this slide deck are very preliminary.

The primary objectives of the proposed undertaking include:

- Increasing Burial Capacity
- Overall Security Improvements
- · Improving Transportation and Pedestrian Circulation, and Wayfinding, and
- Improving Both the Welcome Center and the Overall Visitor Experience

SLIDE 9

Caitlin Smith (ANMC):

[18:52] To achieve these objectives, the agency proposes to:

- Construct new columbaria and in-ground burials to the north of the Avenue and south of the parking garage;
- Do improvements along Memorial Avenue, including adding security screening for vehicles and buses, and improving signage for visitors;
- · Reconfiguring the parking garage for better vehicular flow;
- Constructing a pedestrian screening facility and arrivals plaza with new bathroom facilities;
- And constructing a new Welcome Center and central plaza with interpretive gardens, an amphitheater, and outdoor gathering spaces.

SLIDE 10

Caitlin Smith (ANMC):

[19:30] Through a series of charettes, a scoping meeting, and the completion of a feasibility study, ANMC has defined the general scope and scale of the potential Entry Corridor

Redevelopment project. The next step was assessing the potential impacts to environmental and cultural resources. This consulting party meeting is part of the agency's compliance with Section 106 of the National Historic Preservation Act (NHPA). The results of this process will in turn feed into the agency's compliance with the National Environmental Policy Act (NEPA), for which the agency is preparing an Environmental Assessment (EA).

Now that you have an idea of what the proposed project entails, let's talk about where we are in that NHPA Section 106 compliance review process.

When the agency identified that there was a federal undertaking, we initiated the Section 106 process and notified the Virginia State Historic Preservation Office, also known as the Department of Historic Resources, or DHR. We then identified and contacted potential consulting parties in the Fall of 2024. Next, the agency identified the proposed project's Area of Potential Effects (or APE), and we identified Historic Properties in the APE that would potentially be affected. The agency then began assessing potential effects to those properties and presented its initial findings in a Consulting Parties meeting on 1 May 2025. Again, a reminder that the meeting video, transcript, and all meeting materials are available for viewing on the cemetery's "Public Notices" webpage.

During the May 1 consulting party meeting, ANMC made a tentative 'no adverse effects' determination. After receiving feedback from the consulting parties and the state preservation office, ANMC concurred that at this early stage, there is not enough information about the project's design to make a formal effect determination.

In August 2025, ANMC met with the Advisory Council on Historic Preservation (ACHP) and the Virginia State Historic Preservation Office and agreed that the development of a Programmatic Agreement (PA) is the appropriate way to capture how the state preservation office and Consulting Parties will continue provide input and participate in design reviews as the project moves forward. The execution of an agreement would also provide the cultural resources input needed to complete the Environmental Assessment in compliance with the National Environmental Policy Act.

SLIDE 11

Caitlin Smith (ANMC):

[22:02] So that brings us to today's consulting parties meeting, which gives us the opportunity to talk about that current step in the Section 106 process, the development of a Programmatic Agreement. First, let us share what a Programmatic Agreement is and why it is appropriate for the proposed project.

Programmatic agreements allow federal agencies to resolve adverse effects from complex projects or multiple undertakings similar in nature through negotiation of an agreement between the agency, the appropriate state and tribal preservation offices, and the Advisory

Council on Historic Preservation. In the case of the proposed Entry Corridor Redevelopment, the project may be developed in multiple phases and multiple components that could be designed and funded incrementally over several years. The agency will likely phase the project to maintain continuity of operations at the cemetery's primary entrance. Also, because the agency must complete the NEPA and NHPA compliance processes before design can begin, the project remains in the feasibility stage and designs are still conceptual. Regulations require the agency to complete the EA within a year. This includes incorporating an assessment of effects for cultural resources. Therefore, in order to complete the Section 106 process prior to making a final decision on the undertaking, the regulations allow an agency to pursue a "project PA". The most common situation where a project PA is used is when the agency cannot fully determine how a particular undertaking may affect historic properties or the location of historic properties and their significance and character prior to approving the project.

A draft PA was sent to all identified consulting parties by 3 October 2025, and the agency posted the documents and a notice announcing the development of the PA on its "Public Notices" webpage.

SLIDE 12

Caitlin Smith (ANMC):

[23:59] When you review the draft PA, you will see it follows a standard format. Programmatic Agreements typically include a Title, a Preamble with Whereas Clauses, Stipulations, Signature Pages for Entitled and By-Rights Parties, and Concurring Parties.

In the draft agreement for this project, the stipulations include details of:

- How the Consulting Parties will participate in Design Reviews for the Project;
- Agreed to Avoidance and Minimization Measures that will be incorporated into the Design;
- Outlining of the Effect Determination Process;
- Standards, Procedures, and Professional Qualifications for individuals carrying out work under the PA; and
- Administrative Procedures that PA Signatories agree to comply with.

SLIDE 13

Caitlin Smith (ANMC):

[24:50] This and the following two slides show examples of some of the details ANMC proposes including in the PA to ensure that the future design will avoid and minimize potential impacts to historic properties. We are open to hearing other suggestions from the consulting parties for possible inclusion in the PA.

The current list comes from the agency's identification of some character-defining features of the potentially effected historic properties, including the:

- Oak Trees and Hedgerows that line Memorial Avenue: this allée of White Oaks and American Holly Hedges is a character defining feature that was part of the Arlington Memorial Bridge Commission's 1930s landscape design for the Avenue.
- Durex Roadway: part of the Bridge Commission's 1930s landscape design, it runs along the center of the Avenue.

SLIDE 14

Caitlin Smith (ANMC):

[25:51]

- The Memorial Avenue's Viewshed and Lines-of-Sight. We would prioritize avoiding any obstructions to the sightlines down Memorial Avenue.
- The Monuments and Memorials that line the Avenue, this is part of the original concept of the "Avenue of Heroes," there are niches along the Avenue, these can be seen in the original 1960s planting plan for the Avenue.

SLIDE 15

Caitlin Smith (ANMC):

[26:21]

- The Arlington Hemicycle is at the end of the Avenue, and it's a focal point at the bottom of the hill below Arlington House. The Hemicycle, also referred to as the "Court of Honor" and the "Great Entrance" in early documents, which contributes to that "Avenue of Heroes."
- And in addition to these concrete structures, there are the character and associations
 of the Avenue. These are characteristics and associations we want to prioritize as
 we think about the future development of the entry corridor area. We want to:
 - o Maintain association with commemoration of the nation's military.
 - o Maintain primary use of the property as a cemetery.
 - Maintain and continue the tradition of design characteristics associated with the picturesque/rural cemetery movements, the establishment of national cemeteries, and the influence of the McMillan Plan, the Commission of Fine Arts (CFA), and the City Beautiful Movement.

SLIDE 16

Caitlin Smith (ANMC):

[27:28] So, I think at this time, I turn, I am turning, yep, now that we have provided an overview, sorry I skipped ahead. Now that we have provided an overview of the draft PA's content, I'm going to turn the meeting back over to our moderator, Eva, so that we can hear comments from the parties in attendance. Thank you. Eva...

Eva Falls (USACE):

[27:54] Yeah, so, now is our time for open discussion to answer any questions you may have about, that you foresee having, or you already have since you started to look at the draft PA

that was sent out. You may type any questions or comments into the chat. I'll read those aloud. You may also raise your hand, and I'll call on folks to come off of mute and provide feedback. So, we will open the floor.

[28:52] Oh, hey Mark, go ahead.

Mark Dennis (Arlington County DES):

[28:56] Hey, good morning. On the county side, we are working on a parallel project that runs along Route 110 there and we've worked with your team before to just kind of discuss our goals and objectives for that project and appreciate the coordination so far on that. We are also in the early stages of getting our NEPA process underway for our county project and just wanted to make sure that the group on this call, these are the correct individuals for us to continue coordinating our work regarding that. So, we're looking to be probably on a two-year timeline, if everything goes according to plan, to get our NEPA done. Just want to make sure that that's something we can continue to coordinate with this group.

Caitlin Smith (ANMC):

[29:52] I would say certainly from the Army side, yes. Myself, as the Cultural Resources Program Manager, Christian Dvorak, as the ADP1, the Entry Corridor Project's Project Manager. And all the parties we have been working with through the charette process and the consultation process, the agencies and organizations we've identified, that is all available on our "Public Notices" page. And of course, we will continue to coordinate with your office. Do you have any other specific questions? For our side or for the group?

Mark Dennis (Arlington County DES):

[30:38] Just that given the parallel tracks of NEPA work that need to precede design, we just want to make sure that we're still plugged in with any development discussions for your design. I don't want to sidetrack the conversation too much, but it is something that we've been very appreciative of the input so far and just want to keep that conversation open regarding the county project that parallels this, this welcome center work.

Caitlin Smith (ANMC):

[31:05] Certainly. And it ties into what's going on with Southern Expansion. And I see that, actually, the head of our department, Mr. Michael Horace has his hand up. Michael, did you want to contribute something to this discussion?

Michael Horace (Chief of Design & Construction, ANMC):

[31:17] Yeah. I just wanted to add. So, there was some late breaking news this week that I believe the President is proposing a project at the circle at the base of the Memorial Bridge? I know you mentioned something about viewsheds earlier today. I don't know how you have to, you know, incorporate that proposal in your plans for this project as well. This is just information that just broke this week, I believe it was. That's all I have. Thank you.

Caitlin Smith (ANMC):

[31:52] OK. Yeah, I think we're all eager to see how that shakes out. Normally we would get engaged in the design phase and when the compliance reviews are happening, but I think we will wait and see if this develops, how it develops. I think many of us have seen those stories come out. Yeah, the proposed archway between, in the circle between Lincoln Memorial and the cemetery. So as far as we know, concept at this time.

Eva Falls (USACE):

[32:31] OK. There was a comment in the chat. It is from Lorin Farris from Arlington County. "Are there sections of the programmatic agreement that are causing the most concern during discussions between the Advisory Council and the Virginia SHPO?"

Caitlin Smith (ANMC):

[32:53] So, I will kick this off, but then I would love to hand it off to DHR to speak for themselves. I believe in our early discussions, for one, the Advisory Council on Historic Preservation participated in the initial discussions and has opted out of further participation, so I don't believe there were any concerns. DHR, we've included the requested changes they made. One of the things we discussed was beefing up the description of character defining features, which the latest draft has a more extensive list of character defining features. And we tried to write an agreement that would sustain us for the length of the project and hopefully not require a lot of amendments, considering, you know, we are going to talk about after this, next steps, and we'll talk a little bit more about proposed schedule for design development and construction. But we have in mind that this whole project could go on for many years and we want an agreement flexible enough, but also robust enough to last us for the entirety of the design and construction process. So that's my initial take, but would the DHR like to comment? Over.

Adrienne Birge-Wilson (DHR):

[34:13] Sure. This is Adrienne, DHR. So, I think our main concern with the initial draft was the character defining features, which it looks like you've clarified in the current document. So that that was our main thing, and it looks like it was fixed. So, thank you.

Eva Falls (USACE):

[34:36] All right, there's a comment from Anne Brockett from the DC SHPO. "Could you share today's presentation?" Yes, I can answer that. Yes, we will be sharing today's slides. We will also be sharing the recording of the meeting and additional meeting minutes. Those things will be posted on ANC's "Public Notices" website. We can also send that out to everyone who attended today. So, everyone will be receiving what we discussed. Thank you.

Caitlin Smith (ANMC):

[35:24] So I'm not seeing any more hands or anything else in the chat.

SLIDE 17

Caitlin Smith (ANMC):

[35:30] So, if there are no further questions, of course, you can continue to chime in until the end and, of course, you can reach out to us directly. But would love to capture any comments in this more public forum so everyone can hear. But if there are none at this time, I will go on to our next steps. Our next steps in the process- We're asking our consulting parties to provide their comments on the draft PA by November 3rd, 2025. So, that's the end of a 30-day comment period. The agency will then review and resolve comments, as appropriate, in consultation with the Virginia State Historic Preservation Office. Once the entitled and by-rights parties agree on the terms of the agreement, it will be circulated for signature. Once the agreement is executed, it will be incorporated into the Environmental Assessment as part of the NEPA compliance process. ANMC anticipates releasing a draft finding of no significant impact and environmental assessment for public comment in the next couple months. Once the NEPA compliance is met by the completed EA and a signed finding of no significant impact, the agency will decide whether to move forward with the proposed undertaking and whether to contract an architecture and engineering firm (an A/E firm), to fully develop the designs. This could happen in fiscal year 2026 or 2027, probably 2027, with some construction possible sometime in the time period from 2029 to 2032.

SLIDE 18

Caitlin Smith (ANMC):

[37:20] So, I'm going to ask one more time before I close this out if there are any questions based on what we've just outlined or any final comments before I close out the meeting.

Lorin?

Lorin Farris (Arlington County HPP):

[37:36] Hi, good morning. I just wanted to ask- one of the things that sometimes can happen with Arlington County government when we're signing any of these types of documents is that we always have to get authorization from the County Board and sometimes that can take a period of time. Seeing that this might not get finalized until later on in either FY26 or 27, I think there's plenty of time, but that might be something that we just need to have a sidebar conversation and I will talk to my colleagues as well who are on the call to see if there's a chance that Arlington County government may not want to be a signatory of the PA.

Caitlin Smith (ANMC):

[38:19] Yeah, certainly. And that is another good comment we haven't really addressed. If any of the consulting parties would like to be a signatory or a concurring party, that is something we would want you to address or identify in your comments to us. You know, at this point we haven't called out any particular concurring parties. We have a placeholder for those who would like to concur and participate further, formally, in the process. Otherwise,

all the parties that have currently been invited, we will continue to contact you and update you throughout the rest of the compliance process, and then as we continue through in the design process.

Any other questions, comments, before I close it out? All right. I'm not seeing any.

So, I would like to take this time to thank you. We appreciate your participation in today's consulting parties meeting. Again, we're going to remain in contact with you through e-mail and through the ANC website. We've shown the e-mail address here, where we continue to provide information as it becomes available. Again, we will be posting the slides, the recording, and the transcript for this meeting, and the prior meetings are already online. Also shown here is the e-mail box where comments on the draft programmatic agreement can be sent. And a final reminder that the comment period for the draft of the agreement concludes on November 3rd, 2025. All comments submitted will be included in the project's administrative record. Otherwise, this concludes the consulting parties meeting. We'll leave this slide up for a few more minutes to allow you to make notes again of the e-mail and web addresses. Otherwise, thank you for your time and for your continued support of Arlington National Cemetery.

Robbie Burton & Marc Cioffi (VDOT):

[40:15] Thank you. Good day.

Lorin Farris (Arlington County HPP):

[40:16] Thank you.

Caitlin Smith (ANMC):

[40:17] Thank you.

Mical Durak (Arlington County HPP):

[40:17] Thank you.

Sarah Koeppel (WHS):

[40:18] Thanks.

Michael Horace (ANMC):

[40:18] Thank you.

Adrienne Birge-Wilson (DHR):

[40:19] Thank you.

Caitlin Smith (ANMC):

[40:21] Thank you.

[40:29] OK. I think we can conclude. I think we concluded. I don't think anybody is still online.

Eva Falls (USACE):

[40:34] Nope. I will stop the recording. Thank you!

Caitlin Smith (ANMC):

[40:37] Thank you.

End of Recording [40:43]